

# Investment Opportunity



The Anglican Relief  
and Development Fund  
Canada



## DEMOCRATIC REPUBLIC OF CONGO

Reintegration Project Teaches Farming, Animal Husbandry and Conflict Resolution



*Susana, a 33-year-old widow and mother of four from the village of Tusaka, Kindu, Democratic Republic of Congo, tends to her farm. She was a recipient of agricultural training conducted by the Anglican Diocese of Kindu in October 2009.*

### PROJECT OVERVIEW

**CONTEXT:** A vast country with immense economic resources, the Democratic Republic of Congo (DRC) has been at the center of what some call Africa's world war. The conflict has claimed an estimated 3 million lives, either as a direct result of fighting or because of disease and malnutrition.

**NEED:** After many years of war in Eastern DRC, those people returning to their communities face reintegration problems and a lack of agricultural inputs, agricultural skills and transportation.

**SOLUTION:** The goal of this project is to improve the socio-economic livelihood of Congolese returning to their homes by giving them agricultural tools, certified seeds, livestock and fish farming opportunities, which will improve and increase food production and promote better farming practices and healthier living conditions.

### LIFE IMPACT

This project benefits 2,730 people, some through multiple impacts.

**SPIRITUAL ENGAGEMENT:** A total of 780 people become engaged with Scripture, including 650 people who take part in daily agriculture events and weekly community peace and reconciliation events organized by the local church, and 130 people who become peace and reconciliation advocates within their community, attend church regularly and apply the Scriptures to their lives.

#### COMMUNITY ENGAGEMENT:

A total of 1,950 people reach out to other community members by training them with new agriculture skills and by promoting peace and reconciliation through Scripture reading

### PROJECT PROFILE

ID: ARDF-0810-Kindu

Ministry Partner

ANGLICAN CHURCH OF THE CONGO,  
DIOCESE OF KINDU



Spiritual Engagement 780

Community Engagement 1,950

Lives Impacted 2,730

Ministry Focus Evangelism

Total Amount Requested \$51,546

Cost per beneficiary \$19.91

Timeline 1 year

### IN THEIR OWN WORDS

"My village was the field used for the exchange of guns between the government soldiers and rebels. We ran away. ... When one of my relatives went back to our village, he reported that all our houses [were] destroyed, but some people [had] start[ed] rebuilding theirs as the peace talk was reported. ... With the help of Tearfund, the Anglican Church gave us some reinsertion kits with tools. I decided to organize the fish pond, received the fish eggs and have my own fishery. Today, with that activity, I am able to get money and start to rebuild my life and also to help others to do so."

— Paul, a 46-year-old man from the village of Tusaka, Kindu Diocese

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### WHAT IT'S LIKE NOW

“Around 1.3 million households in 58 territories are affected, according to an analysis by the Food and Agriculture Organization (FAO) between March and May. ... While the east is vulnerable due to conflict, the west is affected by structural and development problems. ... Conflict and attacks by various armed groups in eastern DRC have led to the internal displacement of about 1.8 million people.”

— *DRC: “Food and livelihood crisis in the west,” July 9, 2010, [www.alertnet.org/theneus/newsdesk/IRIN/cb3ec408aa3c68ed5603ebde7229955c.htm](http://www.alertnet.org/theneus/newsdesk/IRIN/cb3ec408aa3c68ed5603ebde7229955c.htm)*

“The Eastern Democratic Republic of Congo (DRC) is embroiled in a conflict, which has killed millions in the last decade and devastated countless lives through disease, sexual violence and poverty. The most recent outbreak of fighting has forced at least 250,000 people from their homes, adding to more than 1 million people already displaced by the decade-long conflict.”

— *World Vision, Democratic Republic of Congo Response, May 2009; [www.wvi.org/wvi/wviweb.nsf/section/2BD638699BA148B68825750C00646256?opendocument](http://www.wvi.org/wvi/wviweb.nsf/section/2BD638699BA148B68825750C00646256?opendocument)*

### PROJECT DESIGN

The Anglican Diocese of Kindu will identify project beneficiaries from among those returning to their communities with some experience in agriculture. Those selected will be divided into groups at the village level and undergo training by an agronomist, veterinary expert and peace and reconciliation expert. The training will be in modern farming techniques, animal husbandry and peaceful conflict resolution. Upon completion, trainees will be given farming tools, quality and certified seeds, and she-goats and sires on loan.

People from 130 households will be trained in modern agriculture and conflict resolution. Each of these people will train another 15 people, for a total of 1,950 people. These 1,950 people will show a willingness to use their knowledge by committing to train and reach out to other community members with their new skills and through Scripture reading. A total of 650 people, representing five people from each of the households, will increase in understanding by participating in agriculture, weekly community-based peace and reconciliation events organized by the local church. These people will become peace and reconciliation advocates within the

wider community, become regular church attendees, applying Scripture to their lives and demonstrating their faith to others.

**Measuring impact.** The Anglican Diocese of Kindu will prepare quarterly reports to track the project’s progress. Feedback forms will be used to monitor the impact of the project. An agronomist and veterinary expert will accompany project staff during field visits.

### TRACK RECORD

The Anglican Diocese of Kindu has been implementing projects that assist families affected by the civil war since 1998. The projects include humanitarian work, agricultural development through training, distribution of farming tools and seeds, and peace and reconciliation efforts. It uses this forum to preach the gospel and other messages of peace and reconciliation.

### PROJECT BUDGET

#### SOURCES OF FUNDS

ITEM	REQUESTED	LOCAL/OTHER
Farming tools	\$22,100 <sup>1</sup>	
Training	\$6,500 <sup>2</sup>	\$1,600
Research and evaluation	\$5,278	
Staff	\$4,980 <sup>3</sup>	
Administration	\$4,000 <sup>4</sup>	\$360
Motorbike	\$4,000 <sup>5</sup>	
Transportation	\$2,400 <sup>6</sup>	
Capacity building program	\$2,288 <sup>7</sup>	
Identification and mobilization		\$850
<b>TOTAL</b>	<b>\$51,546</b>	<b>\$2,810</b>

#### NOTES:

- <sup>1</sup> includes cost of buying certified planting seeds, farming tools, animals and chemicals
- <sup>2</sup> includes cost of training technicians, animal breeders and conflict resolution experts
- <sup>3</sup> includes salaries for supervisor, agronomist, veterinarian and finance officer
- <sup>4</sup> includes office stationery, rent and communication costs
- <sup>5</sup> for staff use in traveling to conduct training and monitor project
- <sup>6</sup> includes the delivery of farming inputs
- <sup>7</sup> reflects that the Community Development Office of the Church will travel to Kindu to lead a capacity building program

 Requested  
 Local/other



Cost for one beneficiary: \$19.91

# Investment Opportunity

## ANALYSIS

**Risk**  Low High Low:1, Low/Medium:2, Medium:3, Medium/High:4, High:5 

### CONCEPT: 2

Solutions to the crisis in DRC must go beyond short-term initiatives to provide temporary relief and focus on providing human security for all Congolese through sustainable efforts. This program offers education and training that can be passed on to other members of the community.

### PROGRAM DESIGN & EXPERIENCE: 2

The Anglican Church of Congo, Kindu Diocese, has implemented similar programs in Eastern DRC. It has partnered with a number of reputable organizations like World Bank, the DRC government and the World Food Program. Diocese of Kindu staff will be responsible for identifying, selecting and training beneficiaries. This project adheres to proven best practices.

### LEADERSHIP: 2

Staff members from the Kindu Diocese have the skills and experience to operate this project. They have years of experience and have attended several agriculture training sessions organized by the World Food Program, the Food Agriculture Organization, Oxfam and Tearfund, among others. However, proper monitoring structures have to be put in place to help ensure project goals are reached.

### FINANCIAL CONTROL: 2

The Kindu Diocese has stable management and secure wire transfer methods. It has a bank account in Rwanda, which helps ensure access to the funds. It lacks externally audited financial statements and an independent board, as all are members of the Anglican Church. The diocese has the capacity to handle an influx of funds and its project budget is reasonable when compared to total operating expenditures.

### SUSTAINABILITY: 2

The leaders of the Kindu Diocese are committed to this program. They have experience implementing development programs in Eastern DRC. The diocese has been in the forefront, partnering with other organizations in assisting people returning to the country through development and peace initiatives.

### EXTERNAL: 4

The war in DRC had two sides: economic and political. Fighting was fuelled by the country's vast mineral wealth, with all sides taking advantage of the anarchy to plunder natural resources. However, despite a peace deal and the formation of a transitional government in 2003, people in Eastern DRC remain in terror of marauding militia and the army.

## IMPLEMENTER FINANCIALS\*

	2007	%	2008	%	2009	%
<b>INCOME</b>						
External gifts	16,104	85	21,677	86	27,292	79
Local donations	2,666	14	3,425	13	5,358	16
Publications	190	1	0	0	100	0
Other		0	350	1	1,773	5
<b>TOTAL</b>	<b>18,960</b>		<b>25,452</b>		<b>34,523</b>	
<b>EXPENDITURES</b>						
Program	8,984	57	9,599	42	16,126	51
Salaries	4,657	30	8,546	38	14,197	46
Administration	2,034	13	4,484	20	803	3
<b>TOTAL</b>	<b>15,675</b>		<b>22,629</b>		<b>31,126</b>	
<b>SURPLUS / (DEFICIT)</b>	<b>3,285</b>		<b>2,823</b>		<b>3,397</b>	

#### NOTES:

\*Income and expenditures reported in U.S. dollars

**FINANCIALS:** The implementer delivered a detailed and well-analyzed report of income and expenses during the period in view. The nature of the report and the financial analysis indicates a reliable level of good stewardship and financial control.

**LIQUIDITY:** The Diocese of Kundu has maintained its spending within available income. The report shows that it monitors the cash balance carefully.

**FUNDABILITY:** The implementer's reliance on external funding has remained at about 85 percent of total income over the period under review. The diocese has a commitment to achieve financial independence, which is an indication of responsible stewardship of internal resources.

## PROGRAM RECOMMENDATION

"The Anglican Church, through its office of community development, is among the churches that helped needy communities during a hard period of wars. During the last project, it dealt with care taking and providing agricultural tools that helped address the problem of hunger and starvation in the community. The Anglican Church leadership has the capacity to execute this project."

— Richard Kikuni, director, Maniema Consortium, Kindu Diocese

## LEADERSHIP PROFILES

Georges Bisoga is program director for the Anglican Church of Congo, Diocese of Kindu. His background also includes:

- head of the community health department, Diocese of Kindu
- a diploma in community health management, University of Kindu, DRC

Makunzi Fakunzu is a program coordinator for the Anglican Church of Congo, Diocese of Kindu. His background also includes:

- three years of experience coordinating projects with the Diocese of Kindu
- a diploma in rural development

## REFERENCES

“The Anglican Church of Congo, Kindu Diocese, has worked in partnership with Christian Aid since 1998 on agricultural rehabilitation projects through the distribution of seeds and tools to displaced people and returnees of wars. During the last three years, it has worked on lasting development projects, which enabled it to acquire experience and capacity

to accompany locals toward a lasting development. The development office leadership is appreciated by the community in all steps of their project execution.”

— *Pascal Bushiri, head of programs, Christian Aid, Kindu*

## BEST PRACTICES

Best practices for helping people in conflict include:

- Programs should reinforce community ties and be fundamentally relational; a successful program establishes and reinforces lines of communication that could bring aid in distress
- Consistently build off of traumatic events and boost resilience
- Community leaders are best equipped to be the face, voice and agency behind response and recovery initiatives
- Beneficiaries are suffering from physical needs along with deep emotional and spiritual wounds; both areas of ministry should be upheld and pursued

## Researcher's Statement



**Frederick Barasa**  
Research Analyst  
August 2010

This project represents the kind of work a Church should be doing in an area recovering from hardship. It is not a handout, but a long-term solution to the problems in Eastern DRC. The training provided will be used for years to come. The people will have enough food to eat and will not be concerned with fighting their neighbors. The primary concern is that as people return to their homes and try to start their lives over, the violence could return and hinder the outcomes of this project.



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## HOW TO FUND THIS PROJECT

### PROJECT RECAP

ID	- ARDF-0810-Kindu
Implementer	- Anglican Diocese of Kindu
Timeline	- One year
Requested	- \$51,546
Modified	- 022511



For information about the fund or projects, write to:  
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## IMPLEMENTER'S INSPIRATION

“He gave the poor a fair trial, and all went well with him. That is what it means to know the Lord.”

— *Jeremiah 22.16, GNT*